

**JUDITH GREENE**  
**JUSTICE STRATEGIES**  
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Brooklyn, NY 11205  
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**PROFESSIONAL EXPERIENCE**

2000-present: **JUSTICE STRATEGIES**, Justice Policy Analyst

Conducts research and policy analysis on criminal sentencing issues, correctional policies and practices, public opinion on crime and justice issues, immigrant detention issues and policies. Current research activities include analysis of potential opportunities for sentencing and correctional policy reform at the state level for Families Against Mandatory Minimums and the Justice Policy Institute.

1999-2000: **CENTER ON CRIME, COMMUNITIES, AND CULTURE, OPEN SOCIETY INSTITUTE**, Senior Soros Justice Fellow

Conducted research on prison privatization. Research activities include compiling case studies on the impact of privatization in a number of key states: Minnesota, North Carolina, Tennessee, and Texas. The fellowship project produced a number of publications: magazine and journal articles, “op-eds,” as well as widely circulated policy briefs for state officials, human rights advocates, community and labor organizers regarding the impact of privatization on state and local correctional policies, communities, prisoners, and their families.

1997 – 2001: **RAND CORPORATION**, Research Consultant

Conducted research and drafts reports for a number of research projects, including the national evaluation of the impact of the Violent Offender Incarceration and Truth-in-Sentencing (VOI/TIS) provisions of the 1994 Federal Crime Act, and . Research activities involved tracing historical developments resulting in “get tough” legislation; and conducting case studies of the impact of privatization on correctional management issues in Florida, North Carolina, and Texas.

1996 - 1999: **INSTITUTE ON CRIMINAL JUSTICE/UNIVERSITY OF MINNESOTA LAW SCHOOL**, Senior Fellow

Developed and conducted research and technical assistance projects for the Institute on Criminal Justice. Her research activities include directing a multi-

disciplinary team study of prison privatization sponsored by the Minnesota Department of Corrections; and research on attitudes toward restorative justice among criminal justice practitioners in Vermont. Technical assistance activities include design and management of semi-annual workshops on sentencing and correctional issues for state-level criminal justice officials from states that participate in the ICJ's State Partnership for Criminal Justice program.

1993 - 1996:           **VERA INSTITUTE OF JUSTICE**, Director of the State Centered Program of the Edna McConnell Clark Foundation

Responsible for planning, development, and management of the Foundation's state-centered reform effort which offered technical assistance to states which were making efforts to reform sentencing and corrections policies to expand the use of intermediate sanctions and bring rates of prison population growth under control. The program promoted improvements in sentencing practice and correctional systems through efforts to improve the policy process and enhance the capacity state-level officials and policymakers to reduce reliance on incarceration and foster development of alternatives to incarceration for appropriate offenders.

1985 - 1993:           **VERA INSTITUTE OF JUSTICE**, Director of Court Programs

Responsible for planning and development of demonstration programs designed to improve the efficiency of pretrial release, sentencing practices, and administration of intermediate criminal penalties. These activities included initiation of pilot projects in Staten Island, New York, and Phoenix, Arizona, introducing the European day fine system to American courts, and direction of the technical assistance component of the "Structured Fines National Demonstration Project" for the Bureau of Justice Assistance; responsibility for development of Vera's Community Service Sentencing Project in the New York City Criminal Courts; and both design and management of a three-site demonstration of an innovative intensive supervision program for pretrial releaseses.

1986 - 1989:           **PROSECUTING ATTORNEYS RESEARCH COUNCIL**, Program Consultant

Assisting prosecuting attorneys with the development of sentencing alternatives in their local jurisdictions.

1982 - 1985:           **VERA INSTITUTE OF JUSTICE**, Community Service Sentencing Program Director.

Responsible for management of Manhattan, Brooklyn and Bronx Borough Projects; planned and directed an expansion into the Borough of Queens in 1985.

1981 - 1982: **VERA INSTITUTE OF JUSTICE**, Borough Director, Manhattan  
Community Service Sentencing Project.

Planned and initiated the Manhattan Borough Project.

1980 - 1981: **NATIONAL INSTITUTE FOR SENTENCING ALTERNATIVES,  
BRANDEIS UNIVERSITY**, Director

Developed and managed a training and technical assistance program designed to foster the use of alternatives to traditional criminal sanctions in local court jurisdictions.

1978 - 1980: **NATIONAL CENTER FOR YOUTH LAW/YOUTH LAW CENTER**,  
Research Associate/Planner

Analyzed public policy and advocated legislative reforms to improve the legal rights of poor and minority youth. Primary concentration in juvenile justice and youth employment rights. Designed and implemented an evaluation component for a project which entailed litigation and law reform activities in six target states.

1978 - 1979: **NATIONAL ECONOMIC DEVELOPMENT LAW CENTER**,  
Training Consultant

Gave technical assistance to community development organizations in planning CETA services linked to community economic development.

1977 - 1978: **APPROACH ASSOCIATES**, Research Analyst

Planned and evaluated programs in criminal justice and substance abuse treatment. Primary concentration in alternatives to incarceration and community corrections; correctional work programs, vocational training, and prison industries.

1977: **SAN FRANCISCO PHOENIX CORPORATION**, Planning Director

Responsible for planning and fund raising for a demonstration project providing employment and training services for criminal offenders on parole.

1975 - 1977: **SAN FRANCISCO SHERIFF'S DEPARTMENT**, Director of Women's  
Resources

Planned and developed programs for three women's jail facilities. Designed and implemented a work release program for women prisoners. Developed citation release guidelines for both the Sheriff's Department and the San Francisco Police Department.

Conducted field research on the enforcement of the prostitution laws by the police, the courts, and corrections.

1975:                   **NORTHEAST COMMUNITY MENTAL HEALTH CENTER,**  
Vocational Counselor

Assisted criminal offenders with substance abuse problems.

1974:                   **SAN FRANCISCO SHERIFF'S DEPARTMENT,** Deputy Sheriff

Performed duties as a correctional officer assigned to the maximum security women's jail.

1973 - 1974:           **MEHARRY MEDICAL SCHOOL ALCOHOL AND DRUG ABUSE PROGRAM,** Offender Services Coordinator

Developed services for incarcerated offenders with substance abuse problems. Designed and implemented court advocacy unit for alternative sentencing component of a multi-modal drug treatment program. Conducted group counseling for prisoners in state institutions.

1974:                   **VANDERBILT UNIVERSITY HOSPITAL,** Substance Abuse Counselor

Conducted group counseling for first offenders in a diversion program.

1971 - 1973:           **THE HOUSE BETWEEN,** Project Coordinator

Developed program services for residential alternative project serving adult and juvenile women offenders. Provided counseling and developed educational and employment resources.

## **PUBLICATIONS, MONOGRAPHS, AND REPORTS**

“From Abu Ghraib to America: Examining Our Harsh Prison Culture.” New York: Open Society Institute. October 2004.

“Arizona Prison Crisis: A Call for Smart on Crime Solutions,” with Kevin Pranis. Washington, D.C.: Families Against Mandatory Minimums. May 2004.

“Positive Trends in State-Level Sentencing and Corrections Policy.” Washington, D.C.: Families Against Mandatory Minimums. November 2003.

“New Jersey sentencing and a call for reform.” A Families Against Mandatory Minimums *Smart on Crime briefing book*. Washington, D.C.: FAMM. July 2003

“North Carolina sentencing and a call for reform.” A Families Against Mandatory Minimums *Smart on Crime briefing book*. Washington, D.C.: FAMM. March 2003

“Cutting Correctly in Maryland: New Prison Policies for Times of Fiscal Crisis.” A Justice Policy Institute Report. Washington, DC: Center for Juvenile and Criminal Justice. February, 2003.

“Bailing Out Private Jails.” In *Prison Nation: The Warehousing of America’s Poor*. Eds: Tara Herival and Paul Wright. London and New York: Routledge Press. 2003.

“Lack of Correctional Services: The Adverse Effects on Human Rights.” In *Capitalist Punishment: Prison Privatization and Human Rights*. Eds. Andrew Coyle, Rodney Neufield and Allison Campbell. Atlanta, GA: Clarity Press. 2003.

“Getting Tough on Crime: the History and Political Context of Sentencing Reform Developments Leading to the Passage of the 1994 Crime Act.” In *Sentencing and Society: International Perspectives*. Eds. Cyrus Tata and Neil Hutton. Aldershot, England: Ashgate Press. 2002.

“Cutting Correctly: New Prison Policies for Times of Fiscal Crisis.” A Justice Policy Institute Report, co-authored with Vincent Schiraldi. Washington, DC: Center for Juvenile and Criminal Justice. February 2002.

“Entrepreneurial Corrections: Incarceration As A Business Opportunity.” In *Invisible Punishment*. Eds. Marc Maurer and Meda Chesney-Lind. New York: The New Press. 2002.

“Changing Prison Management Strategies in Response to VOI/TIS Legislation.” A RAND research report for the National Institute of Justice, co-authored with Susan Turner, Laure J. Hickman, and Terry Fain. Santa Monica, CA: RAND. December 2001.

“Bailing Out Private Jails” and “Mississippi Churning.” *The American Prospect*. Vol.12, No. 16. September 10, 2001.

“Nice Little Earner.” *The Index on Censorship*. Vol. 30, No. 3 Fall, 2001.

*Privatization of Correctional Services: Evaluating the Role of Private Prison Management in Minnesota*. With Steven Belenko, Chuck Davis, Michael Jacobson, and David Schultz. Minneapolis, MN: University of Minnesota Law School Institute on Criminal Justice. At <http://www.law.umn.edu/centers/crimjust/sentence.php>

“Comparing Private and Public Prison Services and Programs in Minnesota: Findings from Prisoner Interviews.” *Current Issues in Criminal Justice*, Vol. II, No. 2. Sydney University School of Law, 1999.

“Zero Tolerance: A Case Study of Police Policies and Practices in New York City.” *Crime and Delinquency*, Vol. 45 No. 2, April 1999.

“The Fare Probation Experiment: Implementation and Outcomes of Day Fines for Felony Offenders in Maricopa County.” *The Justice System Journal*, Vol 21/1, 1999.

“The Unit Fine: Monetary Sanctions Apportioned to Income.” *Principled Sentencing: Readings on Theory and Policy*, edited by Andrew von Hirsch and Andrew Ashworth. Oxford: Hart Publishing. 1998.

"Massachusetts, Missouri, and Oklahoma Establish Sentencing Commissions." *Sentencing Reform in Overcrowded Times*, edited by Michael Tonry and Kathleen Hatlestad. New York: Oxford University Press. 1997.

"Controlling Prison Crowding." *Corrections Today*, Vol 59, No. 1, February 1997.

*How to Use Structured Fines (Day Fines) as an Intermediate Sanction*. 1996. Washington DC: Bureau of Justice Assistance. With Barry Mahoney, Julie Eigler, and Joan Green.

"Wisconsin Guidelines Killed, Oregon's Weakened." *Overcrowded Times*, Vol. 7. No. 1, February 1996.

"Phoenix FARE Program Implements Day-Fine System." *Overcrowded Times*, Vol. 6. No. 2, April 1995.

"When Should Reformers Support Creation of Sentencing Guidelines?" *Wake Forest Law Review*, Vol. 28, No. 2, Summer 1993. With Andrew von Hirsch.

"Day Fines: Monetary Sanctions Apportioned to Income." *Principled Sentencing*. 1992. Edited by Andrew von Hirsch and Andrew Ashworth. Boston, Massachusetts: Northeastern University Press.

"The Staten Island Day Fine Experiment." *Day Fines in American Courts: The Staten Island and Milwaukee Experiments*. 1992. Edited by Douglas C. McDonald. Washington, D.C.: National Institute of Justice.

"The Use of Fines as an Intermediate Sanction." *Smart Sentencing: The Emergence of Intermediate Sanctions*. 1992. Edited by James M. Byrne, Arthur J Lurgio, and Joan Petersilia. Newbury Park, California: Sage Publications, Inc. With Sally T. Hillsman.

"Punishments in the Community and the Principles of Desert." *Rutgers Law Journal*, Vol. 20, No. 3, Spring 1989. With Andrew von Hirsch and Martin Wasik.

*Preliminary Report on the Establishment of the Nassau Bail Bond Agency*. 1989. New York: Vera Institute of Justice.

*Preliminary Data Report: Day-Fine Pilot Project*. 1988. New York: Vera Institute of Justice.

"Structuring the Criminal Fine as an Intermediate Penalty: Making Fines a More Useful and More Equitable Sentence." *Justice System Journal*, Vol. 13, No. 1, Spring, 1988.

"Tailoring Criminal Fines to the Financial Means of the Offender." *Judicature*, Vol. 72, No. 1, June-July 1988. With Sally T. Hillsman.

"European 'Day Fines' as a Method for Improving the Administration of Monetary Penalties in American Courts." *Perspectives*, Journal of the American Probation and Parole Association, Summer, 1988. With Sally T. Hillsman.

*Improving the Use and Administration of Criminal Fines: A Report of the Richmond County (New York) Day-Fine Planning Project*. 1987. New York: Vera Institute of Justice. With Sally T. Hillsman.

*Suggestions for a Proposed Day Fines Plan for Richmond County*. 1986. New York: Vera Institute of Justice.

*The New York City Community Service Sentencing Program: Interim Report Series*. 1983, 1984, 1985. New York: Vera Institute of Justice.

"Governmental Restraints on the Employment of Sixteen- and Seventeen-year-olds: Vestiges of a Bygone Era." *Clearing-House Review*, Vol. 13, No. 12, April, 1980. With James Morales.

*Youth Employment Advocacy Issues*. 1979. Washington, D. C.: Legal Services Corporation Research Institute. With Deborah Bachrach and Larry Glantz.

*California Legislative Study of Correctional Needs, Volume Four: Work and Vocational Programs*. 1978. Oakland: Approach Associates.

*Master Plan for New Mexico Mental Health Services*. 1978. Oakland: Approach Associates. With Mark Morris, Howard Schechter and others.

*Master Plan for New Mexico Corrections*. 1977. Oakland: Approach Associates, 1977. With Alan Kalmanoff, Mark Morris and others.

*Women Patrol Officers in Newton Massachusetts.* 1977. Oakland: Approach Associates. With Carol Kizziah and others.

*Alternatives to Incarceration in Alaska.* 1977. Oakland: Approach Associates. With Alan Kalmanoff and others.

## RECENT PRESENTATIONS AND MEDIA APPEARANCES

“Sentencing and Reentry Reforms: Research Findings and Future Prospects.” General Session at the National Task Conference in Arlington, Virginia. September 2004.

“Privatization of County Jails: Prospects and Pitfalls,” Debate panel at the National Association of Counties Annual Conference. Phoenix, Arizona. July 2004.

“The Abu Ghraib Factor: American Prison Tactics at Home and Abroad.” The Books in Berlin Lecture Series. June 2004.

“Secret Detention of Immigrants After 9/11 \_ The Human Rights Crisis in New York City.” Panel presentation at the Second German-American Symposium on Preventing Bias-motivated Violence. Berlin, Germany. June 2004.

“Positive Trends in State Sentencing and Corrections Policy .” Panel moderator at the State Strategies for Criminal Justice Reform conference. Baltimore, Maryland. November 2003.

“Entrepreneurial Corrections: Incarceration as a Business Opportunity.” Lecture at Cornell University. Ithaca, New York. November 7, 2002.

“Immigrant Detention and Incarceration: Reform Strategies.” Panel moderator at the Detention Watch Conference. Washington, D.C. September 21, 2002.

“Private Police and Private Prisons.” Presentation at the Police Associations and Community Conflict seminar for the National Coalition of Public Safety Officers. San Diego, California. September 4, 2002.

“Private Prison Pitfalls.” Presentation for Citizens Against Private Prisons. Jackson Hole, Wyoming. July 27, 2002

“Broken Promises: Two Decades of Experience with Prison Privatization in the United States.” Panel presentation at a public forum sponsored by the Canadian Centre for Policy Alternatives. Vancouver, Canada. May 29, 2002.

“Prison Privatization: Best Practices; Worst Practices.” Lecture at the Campbell Public Affairs Institute, Maxwell School of Citizenship and Public Affairs, Syracuse University. March 7, 2002.

“Cutting Correctly: Corrections Policies for a Time of Fiscal Crisis.” Panel presentation for Families Against Mandatory Minimums. February 22, 2002.

“Debates, Debates.” A nationally-syndicated TV broadcast debate on prison privatization in the US. New York, NY. January 2002.

Canadian Broadcasting Company “Counterspin.” A live national TV broadcast debate on prison privatization in North America. Toronto, Canada. March 2001.

“The Federal Bail Out of Private Prisons.” Presentation at the Corrections and Criminal Justice Coalition annual conference. Orlando, FL. January 2001.

“Getting Tough: A Quarter Century of Sentencing Policy in the U.S.” Presentation at the British Columbia Provincial Court Fall Education Seminar. Vancouver, Canada. November 2000.

“Private Prisons for Immigrant Prisoners.” Panel presentation at the annual Detention Watch conference. Chevy Chase, MD. November 2000.

“Private Prison Deficiencies and Human Rights Abuses.” World Research Group annual conference on Prison Privatization. San Antonio, TX. September 2000.

“Preliminary Findings of a Privatization Study in Minnesota.” Panel presentation at the Academy of Criminal Justice Sciences. Orlando, FL. March, 1999.

“Preliminary Findings from the Minnesota Study of Prison Privatization.” Presentation and Workshop Moderator for the University of Minnesota Law School Private Prison Workshop. Minneapolis, MN. January, 1999.

“Privatization of Prisons: Critical Issues for State Policymakers.” Presentation for the RAND Criminal Justice Program Workshop. Santa Monica, CA. January, 1999.

“Prison Privatization: Punishment for Profit?” Panel moderator for the Campaign for Effective Crime Policy conference. Washington, DC. November, 1998.

“Privatization of Correctional Services: Critical Issues for State Policymakers.” Briefing panel presentation for the Center on Crime, Communities and Culture. New York, NY. May, 1998.

“Zero Tolerance Policing in New York City” International Conference on Crime Prevention sponsored by the Friedrich Ebert Stiftung. Berlin, Germany. May 1998.

“Critical Issues in Privatization of Correctional Services.” Presentation for the Institute on Criminal Justice, State Partnership Workshop. Phoenix, AZ. October, 1997.

“The Future of Sentencing Policy.” Lead panel presentation at the Academy of Criminal Justice Sciences. Louisville, KY. March, 1997.

"Correctional Options in Community Corrections." Presentation for the Maryland Commission on Criminal Sentencing Policy. The Aspen Institute, Maryland. December, 1996.

"Best Practices for Non-Incarcerative Sentencing Options." Presentation for the Maryland Commission on Criminal Sentencing Policy. Great Oaks Center, Maryland. October, 1996.

"Recent Trends in Public Opinion about Crime and Criminal Justice." Workshop for the National Foundation for Women State Legislators. New York, NY. July, 1996.